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## THE EXPLORATION AND PRODUCTION ENTERPRISE PORTAL OF THE ROYAL DUTCH/SHELL GROUP

Reference No. 904-068-1

Teaching Note 904-068-8 (11pp)

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Setting Worldwide; Oil and gas; 85,000 employees; 2001-2004

Topic Enterprise portal; Collaboration; Internet; Employee portal; Knowledge management; Pilot portal

Year 2004
Pages 21 pp
Source FIELD
Product Type CASE

Abstract Within the Royal Dutch/Shell Group organisation, the exploration and production (EP) business is

becoming an increasingly knowledge-driven activity. Information and knowledge management constitute a core element of the corporate strategy. Several portal initiatives are being implemented.

One of these portals, coined EP-one, is aimed at improving collaboration across the whole

organisation. The case's time-frame is early 2004 and it investigates the design and implementation of the EP- one portal. The case describes the pilot portal project, which was launched in 2001, and its results within the R&D (research and development) activity of Shell EP. The pilot project revealed the critical importance of clearly and thoroughly defining users' functional requirements on the Internet. It also showed how different metrics were used to measure a portal's success. The case

also highlights areas where EP-one use can be extended. The case concludes with a future outlook

for the applicability of portal technology at Shell.

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